
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of
the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under § 240.14a-12



Kyndryl Holdings, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required
 - Fee paid previously with preliminary materials
 - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11
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KYNDRYL HOLDINGS, INC.
ONE VANDERBILT AVENUE, 15TH FLOOR
NEW YORK, NEW YORK 10017

Your **Vote** Counts!

KYNDRYL HOLDINGS, INC.

2026 Annual Meeting

Vote by July 29, 2026

11:59 PM ET



T01338-P52975

You invested in KYNDRYL HOLDINGS, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the stockholder meeting to be held on July 30, 2026.**

Get informed before you vote

View the Notice and Proxy Statement and Annual Report online OR you can receive a free paper or email copy of the material(s) by making a request before July 16, 2026. If you would like to request a copy of the material(s) for this and/or future stockholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and vote without entering a control number



Vote Virtually at the Meeting*

July 30, 2026
1:00 p.m., EDT

Virtually at:
www.virtualshareholdermeeting.com/KD2026

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming stockholder meeting. Please follow the instructions on the reverse side to vote these important matters.

Voting Items	Board Recommends
1. Election of the six director nominees named in Kyndryl's 2026 Proxy Statement for a one-year term. Nominees:	
1a. John D. Harris II	✓ For
1b. Janina Kugel	✓ For
1c. Denis Machuel	✓ For
1d. Rahul N. Merchant	✓ For
1e. Jana Schreuder	✓ For
1f. Howard I. Ungerleider	✓ For
2. Approval, in an advisory, non-binding vote, of the compensation of our named executive officers.	✓ For
3. Approval of the Amended and Restated Kyndryl 2021 Long-Term Performance Plan.	✓ For
4. Ratification of the appointment of PricewaterhouseCoopers LLP as the Company's Independent registered public accounting firm for the fiscal year ending March 31, 2027.	✓ For
NOTE: Your proxyholder will also vote on any other business as may properly come before the meeting or any adjournment thereof (with discretionary authority under Proposal 1 to vote for a substitute nominee if any nominee is unable to serve or for good cause will not serve).	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".